

United States District Court  
Northern District of California

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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA  
SAN JOSE DIVISION

STEPHANIE PRASAD,  
Plaintiff,  
v.  
PINNACLE PROPERTY MANAGEMENT  
SERVICES, LLC,  
Defendant.

Case No.17-cv-02794-VKD

**ORDER GRANTING DEFENDANT’S  
MOTION TO COMPEL ARBITRATION**

Re: Dkt. No. 14

**I. FACTUAL AND PROCEDURAL BACKGROUND**

After submitting an online job application, plaintiff Stephanie Prasad was hired in May 2016 by Pinnacle Property Management Services, LLC (“Pinnacle”)<sup>1</sup> as a property manager for the Domus on the Boulevard apartment complex in Mountain View, California. Her employment was terminated just under a year later. Ms. Prasad says that she suffers from type I diabetes and generally was able to perform her work duties, but occasionally required certain accommodations, such as a modified work schedule. She claims that, due in part to lengthy work hours, she began experiencing health complications related to her diabetes. Ms. Prasad was placed on medical leave for two weeks in October 2016. Upon her return, Ms. Prasad says her position was filled by another employee, and that she was given a new position as a “Roving Manager.” Ms. Prasad considered this reassignment a demotion because she says it was temporary in nature and she

<sup>1</sup> Pinnacle says that it erroneously was sued as “Pinnacle Management Services Company, LLC.” After the present motion was filed, the parties stipulated to the dismissal of “Pinnacle Management Services Company, LLC.” Dkt. No. 38. Accordingly, Pinnacle is the sole named defendant in this matter. All parties have expressly consented that all proceedings in this matter may be heard and finally adjudicated by a magistrate judge. 28 U.S.C. § 636(c); Fed. R. Civ. P. 73.

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1 earned less money than she did as a property manager.

2           Claiming that Pinnacle misclassifies its property managers as exempt from overtime pay,  
3 Ms. Prasad filed this putative class, collective, and representative action against Pinnacle, asserting  
4 eleven claims for relief, seven of which are class/collective/representative claims for relief:  
5 (1) failure to pay overtime, FLSA, 29 U.S.C. §§ 201, *et seq.*; (2) failure to pay wages, Cal. Lab.  
6 Code §§ 510, 1194, IWC Wage Order 5-2001; (3) failure to provide meal periods, Cal. Lab. Code  
7 §§ 226.7, 512, IWC Wage Order 5-2001; (4) failure to provide rest periods, Cal. Lab. Code  
8 § 226.7, IWC Wage Order 5-2001; (5) failure to provide itemized wage statements, Cal. Lab.  
9 Code §§ 226, 226.3, IWC Wage Order 5-2001; (6) waiting time penalties, Cal. Lab. Code §§ 200-  
10 204; and (7) unfair business practices, Cal. Bus. & Prof. Code § 17200, *et seq.* The remaining  
11 four claims are Ms. Prasad’s individual claims for relief: (8) disability discrimination, Cal. Govt.  
12 Code § 12940, *et seq.*; (9) failure to accommodate disability, Cal. Govt. Code § 12940, *et seq.*;  
13 (10) failure to engage in the interactive process, Cal. Govt. Code § 12940, *et seq.*; and  
14 (11) intentional infliction of emotional distress.

15           Pinnacle moved to compel arbitration pursuant to an Issue Resolution Agreement (“IRA”  
16 or “Agreement”) it claims Ms. Prasad assented to and signed when she applied for employment  
17 with the company. The IRA provides, in relevant part:

18           I agree that I will settle any and all previously unasserted claims, disputes or  
19 controversies arising out of or relating to my application or candidacy for  
20 employment, employment, and/or cessation of employment with Pinnacle  
21 Property Management Services, LLC **exclusively** by final and binding  
22 **arbitration** before a neutral Arbitrator. By way of example only, such  
23 claims include claims under federal, state and local statutory or common  
law, such as the Age Discrimination in Employment Act, Title VII of the  
Civil Rights Act of 1964, as amended, including the amendments of the  
Civil Rights Act of 1991, the Americans With Disabilities Act, state and  
federal anti-discrimination statutes, the law of contract, and law of tort.

24 Dkt. No. 14-1, Decl. of Erinn Cassidy (“Cassidy Decl.”), Ex. A at ECF p. 6. The Agreement also  
25 contains a class action waiver: “Each arbitration proceeding shall cover the claims of only one  
26 Employee. Unless the parties mutually agree, the parties agree that the arbitrator has no authority  
27 to adjudicate a ‘class action.’” *Id.* at ECF p. 15, Rule 9.f.ii. As such, Pinnacle contends that Ms.  
28 Prasad must arbitrate her individual claims and that the putative class, collective and

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1 representative claims must be dismissed without prejudice.

2 Ms. Prasad opposes Pinnacle’s motion, arguing that she never signed the IRA and that the  
3 Agreement is unenforceable and unconscionable for a number of reasons.

4 The Court previously ruled that Ms. Prasad entered into an arbitration agreement with  
5 Pinnacle. Dkt. No. 21. Because Ms. Prasad’s arguments about the unenforceability and  
6 unconscionability of the IRA depended, at least in part, on the Ninth Circuit’s decision in *Morris*  
7 *v. Ernst & Young*, 834 F.3d 975 (9th Cir. 2016), which was then before the U.S. Supreme Court  
8 for review, this Court deferred ruling on those issues and granted Pinnacle’s motion to stay the  
9 action pending the Supreme Court’s decision.

10 In *Morris*, the Ninth Circuit concluded that the class action waiver in the arbitration  
11 agreement at issue was unenforceable under the Federal Arbitration Act (“FAA”) because the  
12 waiver violated section 7 of the National Labor Relations Act (“NLRA”), which gives employees  
13 the right to “concerted activities.” 29 U.S.C. § 157. *Morris*, 834 F.3d at 986.

14 On May 21, 2018, the Supreme Court reversed *Morris* and held that the NLRA does not  
15 reflect a clearly expressed and manifest congressional intention to displace the FAA and to outlaw  
16 class and collective action waivers. *Epic Sys. Corp. v. Lewis*, 138 S. Ct. 1612 (2018). Shortly  
17 afterward, this Court lifted the stay of the present action and gave both sides an opportunity to  
18 submit supplemental briefs regarding *Epic*. Dkt. No. 22. Ms. Prasad filed a supplemental brief.  
19 Dkt. No. 25. Pinnacle did not.

20 In her supplemental brief, Ms. Prasad acknowledges that *Epic* is dispositive with respect to  
21 her argument that the IRA’s class action waiver renders that agreement unenforceable. She  
22 therefore cannot maintain the class, collective and representative claims asserted in her original  
23 complaint. However, Ms. Prasad contends that *Epic* does not impact her arguments that the IRA is  
24 unconscionable for other reasons. Pinnacle maintains that the IRA is neither procedurally nor  
25 substantively unconscionable. To the extent there are any improper provisions, Pinnacle contends  
26 that they may be severed from the Agreement and that the remainder properly may be enforced.

27 Meanwhile, Ms. Prasad moved for leave to file a First Amended Complaint (“FAC”) to  
28 add one additional claim under the California Labor Code Private Attorneys General Act

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1 (“PAGA”), Cal. Lab. Code § 2698, *et seq.*<sup>2</sup> Ms. Prasad’s motion was noticed for hearing on this  
2 Court’s calendar, and the Court directed the parties to be prepared at that hearing to also address  
3 the remaining issues in Pinnacle’s motion to compel arbitration.

4 Upon consideration of the moving and responding papers, as well as the oral arguments  
5 presented, the Court grants Pinnacle’s motion to compel arbitration as to Ms. Prasad’s individual  
6 claims and stays these proceedings pending completion of the arbitration.

7 **II. LEGAL STANDARD**

8 The FAA governs the enforceability and scope of an arbitration agreement and provides  
9 that “[a] party to a valid arbitration agreement may ‘petition any United States district court for an  
10 order directing that such arbitration proceed in the manner provided for in such agreement.’”  
11 *Lifescan, Inc. v. Premier Diabetic Servs., Inc.*, 363 F.3d 1010, 1012 (9th Cir. 2004) (quoting 9  
12 U.S.C. § 4). When ruling on such a petition, the court must determine (1) whether an arbitration  
13 agreement exists and (2) whether it encompasses the dispute at issue. *See id.*; *see also Chiron*  
14 *Corp. v. Ortho Diagnostic Sys., Inc.*, 207 F.3d 1126, 1130 (9th Cir. 2000). “[A]ny doubts  
15 concerning the scope of arbitrable issues should be resolved in favor of arbitration, whether the  
16 problem at hand is the construction of the contract language itself or an allegation of waiver,  
17 delay, or a like defense to arbitrability.” *Moses H. Cone Mem’l Hosp. v. Mercury Constr. Corp.*,  
18 460 U.S. 1, 24-25 (1983).

19 “Arbitration is a matter of contract and the FAA requires courts to honor parties’  
20 expectations.” *AT&T Mobility LLC v. Concepcion*, 563 U.S. 333, 351 (2011). A court may  
21 compel the parties to arbitrate only when they have agreed to arbitrate the dispute at issue.  
22 *Granite Rock Co. v. Int’l Bhd. of Teamsters*, 561 U.S. 287, 302-03 (2010). Additionally,  
23 arbitration should be denied if the court finds “grounds as exist at law or in equity for the  
24 revocation of any contract,” such as fraud, duress, or unconscionability. 9 U.S.C. § 2; *Rent-A-*  
25 *Center, West, Inc. v. Jackson*, 561 U.S. 63, 68 (2010). In making this determination, courts  
26 generally apply ordinary state-law principles that govern the formation of contracts. *First Options*

27 \_\_\_\_\_  
28 <sup>2</sup> The Court will concurrently issue its separate order granting Ms. Prasad’s motion for leave to file  
an FAC.

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1 of *Chicago, Inc. v. Kaplan*, 514 U.S. 938, 944 (1995).

2 **III. DISCUSSION**

3 Ms. Prasad has not challenged Pinnacle’s arguments and evidence that the FAA applies or  
4 that the IRA encompasses her present dispute with the company. And, as noted above, the Court  
5 has found that Ms. Prasad entered into the IRA with Pinnacle. Nevertheless, Ms. Prasad maintains  
6 that the IRA should not be enforced because several of its terms are unconscionable. Pinnacle  
7 does not dispute that there is some minimal unconscionability presented by at least some of the  
8 IRA provisions in question. However, even if this Court finds that the provisions are  
9 unconscionable, Pinnacle argues that the Court should sever them from the IRA, and enforce the  
10 remainder.

11 **A. The Unconscionability Doctrine**

12 In determining whether the IRA is unconscionable, the Court applies “California’s general  
13 principal of contract unconscionability.” *Chavarria v. Ralphs Grocery Co.*, 733 F.3d 916, 921-22  
14 (9th Cir. 2013). “Unconscionability is a judicially created doctrine, which the Legislature  
15 codified in 1979.” *Carbajal v. CWPS, Inc.*, 245 Cal. App.4th 227, 242 (2016) (quoting  
16 *Nyulassy v. Lockheed Martin Corp.* 120 Cal.App.4th 1267, 1280 (2004)). Under California law:

17 If the court as a matter of law finds the contract or any clause of the contract  
18 to have been unconscionable at the time it was made the court may refuse to  
19 enforce the contract, or it may enforce the remainder of the contract without  
the unconscionable clause, or it may so limit the application of any  
unconscionable clause as to avoid any unconscionable result.

20 Cal. Civ. Code § 1670.5(a). “The [unconscionability] doctrine applies to arbitration agreements,  
21 even those governed by the FAA.” *Carbajal*, 245 Cal. App.4th at 242.

22 Unconscionability “has both a procedural and a substantive element, the former focusing  
23 on oppression or surprise due to unequal bargaining power, the latter on overly harsh or one-sided  
24 results.” *Armendariz v. Foundation Health Psychcare Servs., Inc.*, 24 Cal.4th 83, 114 (2000)  
25 (internal quotations and citation omitted). “The prevailing view is that [procedural and substantive  
26 unconscionability] must both be present in order for a court to exercise its discretion to refuse to  
27 enforce a contract or clause under the doctrine of unconscionability. But they need not be present  
28 in the same degree.” *Id.* (internal quotations and citation omitted) (alteration in original).

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1 “Essentially a sliding scale is invoked which disregards the regularity of the procedural process of  
2 the contract formation, that creates the terms, in proportion to the greater harshness or  
3 unreasonableness of the substantive terms themselves.” *Id.* (internal quotations and citation  
4 omitted). “In other words, the more substantively oppressive the contract term, the less evidence  
5 of procedural unconscionability is required to come to the conclusion that the term is  
6 unenforceable, and vice versa.” *Id.*

7 **1. Procedural Unconscionability**

8 “Procedural unconscionability concerns the manner in which the contract was negotiated  
9 and the respective circumstances of the parties at that time, focusing on the level of oppression and  
10 surprise involved in the agreement.” *Chavarria*, 733 F.3d at 922. “Oppression addresses the  
11 weaker party’s absence of choice and unequal bargaining power that results in ‘no real  
12 negotiation.’” *Id.* (quoting *A & M Produce v. FMC Corp.*, 135 Cal. App.3d 473, 486 (1982)).  
13 “Surprise involves the extent to which the contract clearly discloses its terms as well as the  
14 reasonable expectations of the weaker party.” *Id.* (citing *Parada v. Super. Ct.*, 176 Cal.App.4th  
15 1554, 1571 (2009)).

16 Thus, “[u]nconscionability analysis begins with an inquiry into whether the contract is one  
17 of adhesion.” *Armendariz*, 24 Cal.4th at 113. “‘The term [contract of adhesion] signifies a  
18 standardized contract, which, imposed and drafted by the party of superior bargaining strength,  
19 relegates to the subscribing party only the opportunity to adhere to the contract or reject it.’” *Id.*  
20 (quoting *Neal v. State Farm Ins. Cos.* 188 Cal.App.2d 690, 694 (1961) (alteration in original). “If  
21 the contract is adhesive, the court must then determine whether other factors are present which,  
22 under established legal rules—legislative or judicial—operate to render it [unenforceable].” *Id.*  
23 (internal quotations and citation omitted) (alteration in original).

24 The California Supreme Court has observed that there are degrees of procedural  
25 unconscionability:

26 At one end of the spectrum are contracts that have been freely negotiated by  
27 roughly equal parties, in which there is no procedural unconscionability. . . .  
28 Contracts of adhesion that involve surprise or other sharp practices lie on  
the other end of the spectrum. Ordinary contracts of adhesion, although  
they are indispensable facts of modern life that are generally enforced,

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1 contain a degree of procedural unconscionability even without any notable  
2 surprises, and ‘bear within them the clear danger of oppression and  
3 overreaching. We have instructed that courts must be particularly attuned  
to this danger in the employment setting, where economic pressure exerted  
by employers on all but the most sought-after employees may be  
particularly acute.

4 *Balthazar v. Forever 21, Inc.*, 62 Cal.4th 1237, 1244 (2016) (internal quotations and citations  
5 omitted).

6 In the present case, Ms. Prasad satisfies the oppression aspect of procedural  
7 unconscionability. She contends that the IRA is a non-negotiable contract of adhesion, offered on  
8 a take-it-or-leave-it basis. Indeed, Pinnacle documents inform applicants: “You will not be  
9 considered as an applicant until you have signed the [IRA].” Dkt. No. 14-1 at ECF p. 5. And, in  
10 arguing that Ms. Prasad entered into the Agreement, Pinnacle touts the fact that Ms. Prasad would  
11 not have been able to submit her job application unless she first agreed to the IRA. Although the  
12 IRA gave Ms. Prasad three days to opt-out, opting out meant that she would have to withdraw her  
13 job application. *Id.* at ECF p. 8 (stating that if Ms. Prasad withdraws her consent to the IRA, it  
14 means that she “no longer desire[s] for Pinnacle Property Management Services, LLC to consider  
15 [her] application for employment.”).

16 Moreover, Pinnacle does not dispute that it had superior bargaining power, and the  
17 California Supreme Court has observed:

18 [I]n the case of preemployment arbitration contracts, the economic pressure  
19 exerted by employers on all but the most sought-after employees may be  
20 particularly acute, for the arbitration agreement stands between the  
employee and necessary employment, and few employees are in a position  
to refuse a job because of an arbitration requirement.

21 *Armendariz*, 24 Cal.4th at 115.

22 As for the element of surprise, Ms. Prasad argues that she has no specific recollection of  
23 reviewing the IRA and maintains that the Agreement was signed without her knowledge. As  
24 discussed, the Court has rejected that latter assertion.

25 Ms. Prasad nonetheless contends that she did not make an informed decision with respect  
26 to the IRA because the Agreement (1) contains a number of unfavorable terms scattered  
27 throughout the IRA and (2) fails to disclose the disadvantages imposed upon her by those terms.  
28 Pinnacle argues that the IRA clearly stated that it was an arbitration agreement. Additionally,

1 Pinnacle points out that Ms. Prasad filled out the job application and the IRA, without any external  
2 time pressures imposed by the company, and was thus free to review the IRA terms on her own  
3 time. Pinnacle does not, however, squarely address Ms. Prasad’s arguments that the IRA does not  
4 disclose the disadvantages imposed by some of its terms.

5 Courts have held that a one-sided explanation of benefits, without a corresponding  
6 explanation of disadvantages of arbitration, render an arbitration agreement procedurally  
7 unconscionable. For example, in *Quevedo v. Macy’s Inc.*, 798 F. Supp.2d 1122 (C.D. Cal. 2011),  
8 the district court concluded that a “relatively low” level of procedural unconscionability was  
9 present where employees likely felt some pressure not to opt out of an arbitration agreement and  
10 where the arbitration agreement at issue gave employees a one-sided view of the benefits of  
11 arbitration, without alerting them to the potential drawbacks of giving up rights available in  
12 federal court to a jury trial, to more extensive discovery, and to appeal. *Id.* at 1136-38. *See also*  
13 *Chavarria*, 733 F.3d at 922-23 (concluding that the arbitration agreement in question was  
14 procedurally unconscionable where the plaintiff “could only agree to be bound by the [arbitration]  
15 policy or seek work elsewhere.”).

16 Ms. Prasad has established some procedural unconscionability, given that the IRA was a  
17 contract of adhesion, with no meaningful opt-out, and that Ms. Prasad’s agreement to the IRA was  
18 not an informed decision to the extent that the IRA does not explain the potential pitfalls and  
19 drawbacks of proceeding with arbitration versus litigation. However, a “finding of procedural  
20 unconscionability does not mean that a contract will not be enforced, but rather that courts will  
21 scrutinize the substantive terms of the contract to ensure they are not manifestly unfair or one-  
22 sided.” *Balthazar*, 62 Cal.4th at 1244.

## 23 2. Substantive Unconscionability

24 “Substantive unconscionability addresses the fairness of the term in dispute.” *Pokorny v.*  
25 *Quixtar, Inc.*, 601 F.3d 987, 997 (9th Cir. 2010) (internal quotations and citation omitted). “The  
26 focus of the inquiry is whether the term is one-sided and will have an overly harsh effect on the  
27 disadvantaged party.” *Id.* “Thus, mutuality is the ‘paramount’ consideration when assessing  
28 substantive unconscionability.” *Id.* “A contract is substantively unconscionable when it is

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1 unjustifiably one-sided to such an extent that it ‘shocks the conscience.’” *Chavarria*, 733 F.3d at  
2 923 (quoting *Parada*, 176 Cal.App.4th at 1573). “In evaluating the substance of a contract, courts  
3 must analyze the contract ‘as of the time [it] was made.’” *Ingle v. Circuit City Stores, Inc.*, 328  
4 F.3d 1165, 1172 (9th Cir. 2003) (quoting *A&M Produce*, 135 Cal. App.3d at 487).

5 Ms. Prasad argues that the IRA is substantively unconscionable for six reasons:

6 **a. Class/Collective Action Waiver**

7 As stated in her June 8, 2018 supplemental brief, and as confirmed at the further hearing  
8 on this matter, Ms. Prasad agrees that, post-*Epic*, the IRA’s concerted action waiver is not a basis  
9 for finding unconscionability. Accordingly, the Court concludes that the waiver provision is not  
10 unconscionable and that Ms. Prasad cannot maintain the class, collective and representative claims  
11 asserted in her original complaint.

12 **b. One-Year Statute of Limitations on Employees’ Claims**

13 The IRA requires employees to commence arbitration by filing an “Arbitration Request  
14 Form,” and imposes a one-sided, one-year limitations period only on employees:

15 The ‘Arbitration Request Form’ shall be submitted not later than one year  
16 after the date on which the Employee knew, or through reasonable diligence  
17 should have known, of the facts giving rise to the Employee’s claim(s). The  
18 failure of an Employee to initiate an arbitration within the one-year time  
19 limit shall constitute a waiver with respect to that dispute relative to that  
Employee. Notwithstanding anything stated herein to the contrary, this  
clause will not affect tolling doctrines under applicable state laws or the  
employee’s ability to arbitrate continuing violations.

20 Dkt. No. 14-1 at ECF p. 11, IRA Rule 4.b.i.

21 Ms. Prasad argues that this provision is unconscionable because the statutes on which her  
22 claims are based have limitations periods of more than one year—e.g., two years for FLSA claims  
23 and three years for FLSA claims arising out of willful violations, 29 U.S.C. § 255(a); three years  
24 for overtime pay under the California Labor Code, Cal. Code Civ. Proc. § 338; and four years for  
25 unfair competition claims under Cal. Bus. & Prof. Code § 17200, *Power Quality & Electrical Sys.,*  
26 *Inc. v. BP West Coast Products, LLC*, No. 16-cv-04791-YGR, 2017 WL 6375760, at \*5 (N.D.  
27 Cal., Dec. 12, 2017). Ms. Prasad argues that the IRA is doubly unfair in this respect because it  
28 only shortens the limitations period for employees, not Pinnacle.

1 Pinnacle acknowledges that there is some amount of unfairness inherent in this provision,  
2 but says that the level of unconscionability relative to the IRA as a whole is slim. Dkt. No. 16 at  
3 8-9. It argues that this is so because the IRA does not affect tolling doctrines under applicable  
4 state laws or Ms. Prasad's ability to arbitrate continuing violations. Additionally, Pinnacle argues  
5 that the limitations period imposed by this provision is moot as to Ms. Prasad, who timely filed the  
6 present suit.

7 The Court concludes that this provision is unconscionable. The fact that Ms. Prasad filed  
8 this action within the one-year contractual limitations period is irrelevant. As discussed above, the  
9 Court must assess the IRA as of the time it was made, not as of the time Ms. Prasad filed suit.  
10 *Ingle*, 328 F.3d at 1172. In *Ingle*, the Ninth Circuit found unconscionable a similar one-year  
11 limitations period that applied only to employees because "the benefit of this provision flows only  
12 to [the defendant employer]." 328 F.3d at 1175. Unlike the provision in *Ingle*, the IRA's  
13 limitations clause permits employees to benefit from tolling doctrines under applicable state laws  
14 and to arbitrate continuing violations. Nevertheless, that does not remedy the fact that the IRA's  
15 shortened limitations period applies only to employees. For example, in *Pokorny*, a similar  
16 provision was found unconscionable because it shortened a potentially longer statute of limitations  
17 period for any claim that the defendant's distributors might wish to bring against the defendant (or  
18 another distributor), but did not impose a similar time restriction on the defendant, which  
19 remained free to bring an action in court without being subject to the agreement's limitations  
20 period. 601 F.3d at 1001-002. In concluding that the provision was unconscionable, the Ninth  
21 Circuit reasoned that "[p]articularly in situations like this one, where no special circumstance  
22 necessitates a non-mutual provision, a unilateral reduction in the statute of limitations is an  
23 indicator of substantive unconscionability." *Id.* at 1001. Pinnacle having offered no reason why a  
24 unilateral reduction in the statute of limitations is required, this provision is substantively  
25 unconscionable.

26 **c. Claim Submission and Filing Fee**

27 To initiate a claim against Pinnacle, the IRA requires employees to pay a \$50.00 filing fee  
28 to "American Management Services." Dkt. No. 14-1 at ECF p. 11, IRA Rule 4.a. Ms. Prasad

1 contends that this provision is unconscionable because it essentially requires employees to pay  
2 Pinnacle for the privilege of bringing a claim.

3 In its reply papers, Pinnacle seems to suggest that “American Management Services” is not  
4 Pinnacle. Dkt. No. 16 at 9 (“Lastly, the small \$50 fee for filing does not go to ‘the very entity  
5 against which Plaintiff seeks redress’—it goes to American Management Services, which is *not*  
6 the entity against which Plaintiff seeks redress.”) However, at the initial hearing on the present  
7 motion, defense counsel acknowledged that “American Management Services” is Pinnacle. He  
8 further stated that the \$50 fee goes toward the arbitration costs and is not kept by the company.  
9 However, none of that is apparent from the IRA itself. Instead, the IRA indicates that to initiate a  
10 claim, an employee must submit an Arbitration Request Form, along with a \$50 fee, and then  
11 Pinnacle has 30 days to respond to the employee’s claim. The claim will proceed to arbitration if  
12 the employee is dissatisfied with Pinnacle’s response or if Pinnacle fails to respond to the claim  
13 within 30 days (or some mutually agreed upon extended period). Dkt. No. 14-1 at ECF p. 11, IRA  
14 Rule 4.b.ii.

15 Pinnacle nevertheless argues that (1) the \$50 fee is much smaller than the \$400 filing fee  
16 Ms. Prasad had to pay to file the present action; and (2) Ms. Prasad never claimed an inability to  
17 pay the \$400 filing fee by, for example, filing an application to proceed *in forma pauperis*. These  
18 arguments are unavailing.

19 In *Armendariz*, the plaintiff challenged an arbitration agreement that required employees to  
20 pay a share of the arbitrator’s fees and expenses. The California Supreme Court concluded that  
21 the imposition of substantial forum fees is contrary to public policy and, therefore, a ground for  
22 invalidating or revoking an arbitration agreement:

23 Accordingly, consistent with the majority of jurisdictions to consider this  
24 issue, we conclude that when an employer imposes mandatory arbitration as  
25 a condition of employment, the arbitration agreement or arbitration process  
26 cannot generally require the employee to bear any *type* of expense that the  
employee would not be required to bear if he or she were free to bring the  
action in court.

27 *Armendariz*, 24 Cal.4th at 110-11. In *Ingle*, the Ninth Circuit found a similar \$75 filing fee was  
28 unconscionable, because employees were required to pay that fee to the defendant-employer as

1 part of the process for initiating a claim against the company. While *Ingle* acknowledged that a  
2 “true filing fee might be appropriate under *Armendariz*,” the fee at issue essentially “require[ed]  
3 employees to pay the fee to the very entity against which they seek redress,” and therefore was not  
4 a type of expense that the employee would be required to bear in court. 328 F.3d at 1177.

5 The IRA’s filing fee is substantively unconscionable.

6 **d. Cost-Splitting**

7 The IRA requires the parties to split the costs of arbitration, no matter what the result,  
8 except that the employee’s share is limited to \$100:

9 The Company shall advance all costs of arbitration. Each Party shall  
10 advance its own incidental costs. Subject to the other provisions of this  
11 Rule set forth below, each Party shall pay one-half of the costs of arbitration  
12 following the issuance of the arbitration award. The Employee’s liability  
13 for the costs and fees of arbitration, other than attorney’s fees, however,  
14 shall be limited to \$100.

15 Dkt. No. 14-1 at ECF p. 17, IRA Rule 13.a.ii.

16 Ms. Prasad objects to this requirement on the ground that requiring employees to pay for a  
17 share of the costs is unconscionable. Pinnacle contends that Ms. Prasad’s cited cases are  
18 inapposite because the IRA limits an employee’s share of the costs to no more than \$100.

19 In *Ingle*, the Ninth Circuit rejected a cost-sharing scheme. There, the arbitration agreement  
20 provided that “each party shall pay one-half of the costs of arbitration following the issuance of  
21 the arbitration award.” 328 F.3d at 1177. Additionally, the agreement provided that if the  
22 employee was unsuccessful on her claim, then the arbitrator had the discretion to charge the  
23 employee for the defendant-employer’s share of the arbitration costs. The Ninth Circuit concluded  
24 that the fact that the employee potentially could be held responsible for the defendant’s arbitration  
25 costs if her claim failed was sufficient to find the cost-sharing provision unconscionable.  
26 However, the Ninth Circuit found the provision especially unfair because it would require even a  
27 successful employee to bear her share of the arbitration costs. *Id.* at 1178. Although other  
28 provisions of the agreement apparently limited an employee’s liability for fees, the Ninth Circuit  
was not swayed because the “default rule is that employees will share equally in the cost of  
arbitration.” *Id.* at 1178 n.18.

1 Pinnacle points out that here, unlike in *Ingle*, the IRA’s default rule is that an employee  
2 will not pay more than \$100 for the arbitration fees and costs (in addition to the filing fee,  
3 discussed above). Nevertheless, to the extent that a strict interpretation of *Ingle* counsels against  
4 such cost-sharing provisions, the Court finds that the IRA’s cost-sharing provision is  
5 unconscionable, but that Ms. Prasad has only demonstrated a modicum of unconscionability with  
6 respect to that provision.

7 **e. Pinnacle’s Right of Unilateral Modification**

8 Ms. Prasad argues that the IRA is unconscionable because it gives Pinnacle the unilateral  
9 right to modify or terminate the agreement’s terms:

10 In general, the parties agree that the Company may alter or terminate the  
11 Agreement and these Issue Resolution Rules on December 31st of any year  
12 upon giving 30 calendar days written notice to Employees, provided that all  
13 claims arising shall be subject to the Agreement and corresponding Issue  
14 Resolution Rules in effect at the time the Arbitration Request Form is  
15 submitted and filing fee paid. In addition, any party may elect to waive  
16 enforcement of any of these Rules, so long as that waiver works to benefit  
17 the other party or parties in the arbitration.

18 Dkt. No. 14-1 at ECF p. 18, IRA Rule 19.

19 Pinnacle argues that any measure of unconscionability is minimal because the IRA clearly  
20 requires advance notice to employees. For that reason, Pinnacle says that plaintiff’s cited cases  
21 are inapposite.

22 In *Ingle*, the Ninth Circuit found a similar provision unconscionable. 328 F.3d at 1179.  
23 Even though advance written notice was required, the Ninth Circuit concluded that the provision  
24 was unconscionable because “such notice is trivial when there is no meaningful opportunity to  
25 negotiate the terms of the agreement. By granting itself the sole authority to amend or terminate  
26 the arbitration agreement, [defendant] proscribes an employee’s ability to consider and negotiate  
27 the terms of her contract.” *Id.* The Ninth Circuit further found that the unfairness of the provision  
28 was compounded by the fact that the arbitration agreement at issue was an adhesive contract, in  
the first instance. *Id.*

More recently, district courts within the Ninth Circuit have disagreed whether unilateral  
modification provisions are substantively unconscionable. *Mikhak v. Univ. of Phoenix*, No. C16-

1 00901 CRB, 2016 WL 3401763, at \*10-11 (N.D. Cal., June 21, 2016). As discussed in *Mikhak*,  
 2 courts upholding unilateral modification provisions have reasoned that such clauses are limited by  
 3 the duty to exercise the right of modification fairly and in good faith. *Id.* at \*10 (citing *Slaughter*  
 4 *v. Stewart Enters., Inc.*, No. 07-01157-MHP, 2007 WL 2255221, at \*10 (N.D. Cal., Aug. 3,  
 5 2007)); *see also Borgarding v. JPMorgan Chase Bank*, No. CV 16-2485 FMO (RAOx), 2016 WL  
 6 8904413, at \*8 (C.D. Cal., Oct. 31, 2016) (concluding that a unilateral modification provision was  
 7 not substantively unconscionable, and noting a consistent trend among California Courts of  
 8 Appeal upholding unilateral modification provisions because implied in the unilateral right to  
 9 modify is the obligation to do so upon reasonable and fair notice). *Borgarding* also noted that in  
 10 at least one unpublished decision, the Ninth Circuit came to the same conclusion. *See Ashbey v.*  
 11 *Archstone Prop. Mgmt., Inc.*, 612 Fed. App'x 430, 432 (9th Cir. 2015) (“Finally, unilateral  
 12 modification provisions, such as the one in the acknowledgement [the employee] signed, are not  
 13 substantively unconscionable because they are always subject to the limits ‘imposed by the  
 14 covenant of good faith and fair dealing implied in every contract.’”) (quoting *Serpa v. Cal. Sur.*  
 15 *Investigations, Inc.*, 215 Cal. App.4th 695, 706 (2013)).

16 Here, the IRA’s unilateral modification provision weighs less heavily in Pinnacle’s favor  
 17 because it requires advance written notice and also prohibits retroactive modifications. As  
 18 observed in *Mikhak*, however, *Ingle* is controlling authority. Thus, this Court concludes that the  
 19 unilateral modification provision is unconscionable, because it withholds bargaining power from  
 20 employees and because the IRA is a contract of adhesion in the first instance.

#### 21 **f. Confidentiality Provisions**

22 The IRA provides that, “[u]nless otherwise disallowed by statute,” all aspects of an  
 23 arbitration are confidential and not open to the public except (1) to the extent the parties otherwise  
 24 agree in writing; (2) as may be appropriate in subsequent proceedings between the parties; or  
 25 (3) as may otherwise be appropriate in response to a government agency or legal process. Dkt.  
 26 No. 14-1 at ECF p. 15, IRA Rule 9.g.

27 Ms. Prasad argues that such provisions favor companies over employees because they  
 28 essentially operate as “gag orders” and make it difficult for a plaintiff to mitigate the effects of bad

1 behavior by a “repeat offender” employer. Pinnacle contends that the confidentiality provision is  
2 not unconscionable because it provides that the parties can agree otherwise and also provides that  
3 arbitration will not be confidential if confidentiality is disallowed by statute.

4 Ms. Prasad relies primarily on the Ninth Circuit’s decisions in *Davis v. O’Melveny &*  
5 *Myers*, 485 F.3d 1066 (9th Cir. 2007), abrogated on other grounds as recognized in *Ferguson v.*  
6 *Corinthian Colleges, Inc.*, 733 F.3d 928, 937 (9th Cir. 2013), and *Pokorny*, discussed above.

7 Neither directs a finding of substantive unconscionability here.

8 *Davis* concluded that the confidentiality clause in question was so broad that it  
9 unconscionably favored the defendant. The clause “preclude[d] even mention to anyone ‘not  
10 directly involved in the mediation or arbitration’ of ‘the content of the pleadings, papers, orders,  
11 hearings, trials, or awards in the arbitration’ or even ‘the existence of a controversy and the fact  
12 that there is a mediation or an arbitration proceeding.’” 485 F.3d at 1078. Such a clause, the  
13 Ninth Circuit reasoned, “would prevent an employee from contacting other employees to assist in  
14 litigating (or arbitrating) an employee’s case” and would also “handicap if not stifle an employee’s  
15 ability to investigate and engage in discovery.” *Id.* At the same time, the court noted that the  
16 clause would put the defendant in a “in a far superior legal posture by preventing plaintiffs from  
17 accessing precedent while allowing [defendant] to learn how to negotiate and litigate its contracts  
18 in the future.” *Id.* (internal quotations omitted and citations omitted).

19 In so concluding, the Ninth Circuit pointed out that “[t]his does not mean that  
20 confidentiality provisions in an arbitration agreement are per se unconscionable under California  
21 law.” *Davis*, 485 F.3d at 1079. The court emphasized that “[t]he concern is not with  
22 confidentiality itself but, rather, with the scope of the language of the [arbitration agreement].” *Id.*

23 Several years later, in *Pokorny*, the Ninth Circuit reviewed a confidentiality provision that  
24 prevented the defendant’s distributors “from disclosing ‘to any other person not directly involved  
25 in the conciliation or arbitration process (a) the substance of, or basis for, the claim; (b) the content  
26 of any testimony or other evidence presented at an arbitration hearing or obtained through  
27 discovery; or (c) the terms [or] amount of any arbitration award.’” 601 F.3d at 1001. Further, the  
28 confidentiality provision took effect once a distributor became aware that she had a claim. *Id.*

1 Thus, once aware of a potential claim, the distributor was “forever barred from disclosing to  
2 anyone not involved in the resolution of that claim the basis for it, the evidence supporting it, or  
3 the outcome of the arbitration,” whereas the defendant was not similarly barred. *Id.* *Pokorny* held  
4 that the confidentiality provision, like the one in *Davis*, would unfairly hamper the employee’s  
5 ability to investigate and prepare her case. *Id.* at 1001-02.

6 The IRA’s confidentiality provision is not nearly as broad as those in *Davis* or *Pokorny*.  
7 More recently, in *Poublon v. C.H. Robinson Co.*, 846 F.3d 1251 (9th Cir. 2017), the Ninth Circuit  
8 reviewed a confidentiality provision that is similar to the one in the IRA. The *Poublon* provision  
9 stated:

10 All aspects of the arbitration, including without limitation, the record of the  
11 proceeding, are confidential and shall not be open to the public, except  
12 (a) to the extent both Parties agree otherwise in writing, (b) as may be  
13 appropriate in any subsequent proceedings between the Parties, or (c) as  
14 may otherwise be appropriate in response to a governmental agency or legal  
15 process, provided that the Party upon whom such process is served shall  
16 give immediate notice of such process to the other Party and afford the  
17 other Party an appropriate opportunity to object to such process.

18 *Id.* at 1265. Rejecting the argument that *Pokorny* mandated a finding of substantive  
19 unconscionability, the Ninth Circuit reasoned:

20 This argument fails. Several years after *Pokorny* was decided, the  
21 California Court of Appeal considered a trial court’s denial of an  
22 employer’s motion to compel arbitration. *Sanchez v. CarMax Auto*  
23 *Superstores Cal. LLC*, 224 Cal.App.4th 398, 168 Cal.Rptr.3d 473 (2014),  
24 *review denied* (June 11, 2014). The employee opposed the motion, on the  
25 ground that the arbitration agreement was unconscionable. *Id.* at 401, 168  
26 Cal.Rptr.3d 473. Among the allegedly unconscionable provisions was a  
27 confidentiality provision requiring “that the arbitration (including the  
28 hearing and record of the proceeding) be confidential and not open to the  
public unless the parties agree otherwise, or as appropriate in any  
subsequent proceeding between the parties, or as otherwise may be  
appropriate in response to governmental or legal process.” *Id.* at 408, 168  
Cal.Rptr.3d 473. The trial court held that this provision, along with others  
in the agreement, unreasonably favored the employer because “they inhibit  
employees from discovering evidence from each other” while “[n]o such  
restrictions are applied in a court action.” *Id.* The California Court of  
Appeal rejected this reasoning, holding that there is nothing unreasonable or  
prejudicial about “a secrecy provision with respect to the parties  
themselves,” and the provision requiring confidentiality was not  
unconscionable. *Id.* (quoting *Woodside Homes of Cal., Inc. v. Superior*  
*Court*, 107 Cal.App.4th 723, 732, 132 Cal.Rptr.2d 35 (2003)).

This holding is directly on point. The confidentiality provisions in  
both the Arbitration Procedure at issue here and in *CarMax* are substantially

1 identical: they both require that the arbitration, including the record of the  
2 proceeding, be confidential, and they both include the same enumerated  
3 exceptions. *See id.* Moreover, the California Court of Appeal rejected the  
4 same policy argument that Poublon makes here, namely that such  
5 confidentiality provisions “inhibit employees from discovering evidence  
6 from each other.” *See id.*

7 In the absence of any decision on this issue from the California  
8 Supreme Court, we are bound by *CarMax*, as the ruling of the highest state  
9 court issued to date. . . .

10 *Poublon*, 846 F.3d at 1266. The IRA’s confidentiality provision is much closer to the one at issue  
11 in *Poublon* than those in question in *Davis* and *Pokorny*. This Court agrees with *Poublon* and  
12 concludes that it directs a finding that the IRA’s confidentiality provision is not substantively  
13 unconscionable.

### 14 **3. Severability**

15 As discussed above, Pinnacle argues that any unconscionable terms may be severed from  
16 the IRA, and that the remaining terms properly may be enforced. Ms. Prasad contends that any  
17 agreement that contains more than one unconscionable term necessarily is permeated with  
18 unlawfulness and must be held unenforceable.

19 As previously discussed, California law provides that when a court finds that a contract or  
20 any clause in it was unconscionable at the time it was made, the court “may refuse to enforce the  
21 contract, or it may enforce the remainder of the contract without the unconscionable clause, or it  
22 may so limit the application of any unconscionable clause as to avoid any unconscionable result.”  
23 Cal. Civ. Code § 1670.5(a). “A court may ‘refuse to enforce the entire agreement’ only when it is  
24 ‘permeated’ by unconscionability.” *Poublon*, 846 F.3d at 1272 (quoting *Armendariz*, 24 Cal.4th  
25 at 122).

26 “Courts are to look to the various purposes of the contract. If the central purpose of the  
27 contract is tainted with illegality, then the contract as a whole cannot be enforced.” *Armendariz*,  
28 24 Cal.4th at 124. “If the illegality is collateral to the main purpose of the contract, and the illegal  
29 provision can be extirpated from the contract by means of severance or restriction, then such  
30 severance and restriction are appropriate.” *Id.*; *see also Poublon*, 846 F.3d at 1272 (same).

31 Although Ms. Prasad contends that more than one unconscionable clause necessarily  
32 invalidates the entire contract, “California courts have not adopted such a per se rule.” *Poublon*,

1 846 F.3d at 1273. Rather, “the dispositive question is whether the central purpose of the contract  
2 is so tainted with illegality that there is no lawful object of the contract to enforce.” *Id.* (internal  
3 quotations and citation omitted).

4 Thus, courts properly may refuse to enforce an agreement where unconscionable  
5 provisions are too numerous and too important to be severed from the whole. *See Armendariz*, 24  
6 Cal.4th at 124 (stating that multiple defects may “indicate a systematic effort to impose arbitration  
7 on an employee not simply as an alternative to litigation, but as an inferior forum that works to the  
8 employer’s advantage.”). For example, the two defects in *Armendariz* were (1) a provision that  
9 purported to limit an employee’s damages allowed by statute; and (2) provisions that made  
10 arbitration unilateral, i.e., employees were required to arbitrate their claims against the employer,  
11 but the employer was free to litigate its claims against employees in court. The California  
12 Supreme Court declined to find that an unlawful damages provision, by itself, would justify a  
13 court’s refusal to enforce an agreement. However, *Armendariz* emphasized that the lack of a  
14 bilateral arbitration requirement as between the employer and its employees was not a defect that  
15 could be fixed by severance or restriction, but only by the addition of terms. Such reformation of  
16 the contract is not authorized by Cal. Civ. Code § 1670.5. *Id.* at 124-25. Similarly, in *Ingle*, the  
17 entire agreement was found unenforceable where provisions, including the lack of a bilateral  
18 arbitration requirement and limitations on remedies available to employees, when combined with  
19 other terms, “stack[ed] the deck unconscionably in favor of [the employer.]” 328 F.3d at 1180.

20 Here, by contrast, claims of both Pinnacle and its employees are subject to arbitration.  
21 Dkt. No. 14-1 at ECF p. 6-7. There is no issue or argument presented as to any unconscionable  
22 limitation on the relief available to employees. And, while the Court has found several provisions  
23 unconscionable, including several that also were at issue in *Ingle*, each of those provisions is  
24 collateral to the IRA’s central purpose, which is to provide an alternate forum, before the  
25 American Arbitration Association or Judicial Arbitration Mediation Services, for the resolution of  
26 disputes between Pinnacle and its employees. Thus, the Court does not find that the IRA is so  
27 tainted with illegality that there is no lawful object of the contract to enforce. Nor is the Court  
28 persuaded by Ms. Prasad’s contention that extirpating the unconscionable provisions from the IRA

1 would render the contract a nullity.

2 The Court will, in its discretion, sever the unconscionable provisions from the IRA and  
3 enforce the remainder. Ms. Prasad may not maintain the class, collective and representative  
4 claims asserted in her original complaint, and the Court grants Pinnacle’s motion to compel  
5 arbitration as to Ms. Prasad’s individual claims. Further, Ms. Prasad agreed at oral argument that  
6 her PAGA claim should be stayed pending arbitration of her individual claims.

7 Accordingly, the Court stays this action pending completion of arbitration of Ms. Prasad’s  
8 individual claims. As noted in the Court’s separate order on Ms. Prasad’s motion for leave to file  
9 an FAC, during the stay, the Court will administratively close this case, signifying only that the  
10 matter is being removed from the Court’s docket of active litigation. Any party may move to  
11 reopen this matter should a change in circumstances warrant it. In any event, the parties shall  
12 provide the Court with a status report within 10 days of the completion of their arbitration.

13 **IV. CONCLUSION**

14 Based on the foregoing, the portions of the IRA found unconscionable are severed from the  
15 Agreement, Pinnacle’s motion to compel arbitration is granted as to Ms. Prasad’s individual  
16 claims, and this matter is stayed pending the completion of the arbitration. The Clerk shall  
17 administratively close this file.

18 **IT IS SO ORDERED.**

19 Dated: September 25, 2018

20  
21   
22 VIRGINIA K. DEMARCHI  
23 United States Magistrate Judge  
24  
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